## Message Text

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E.O. 11652: N/A

TAGS: UN, AORG, ECOSOC, EGEN

SUBJECT:UN RESTRUCTURING COMMITTEE: U.S. POSITION FOR SIXTH SESSION

REF: (A) BAKER/FOX TELCON; (B) STATE 254820 DATED 10/14/76; (C) STATE 34970

1. WE EXPECT THE SIXTH SESSION OF THE AD HOC COMMITTEE ON THE RESTRUCTURING OF THE ECONOMIC AND SOCIAL SECTORS OF THE UNITED NATIONS SYSTEM (MAY 2-20) TO BE THE LAST. PREVIOUS LIMITED OFFICIAL USE

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SESSIONS OF THE COMMITTEE AND APPARENT LACK OF G-77 PRE-PARATION FOR THIS SESSION (REF A) GIVE LITTLE REASON TO EXPECT THAT COMMITTEE REPORT WILL RECOMMEND EXTENSIVE AND DETAILED INSTITUTIONAL CHANGES FOR QUICK IMPLEMENTATION. REPORT IS MORE LIKELY TO BE A COLLECTION OF GENERALIZED PRINCIPLES AND OBJECTIVES THAT MAY, OR MAY NOT, BE DRAWN UPON AT LATER STAGES IN CONSIDERING SPECIFIC INSTITUTIONAL ISSUES AS THEY ARISE. USDEL SHOULD NOT SEEK TO EXTEND LIFE OF THE COMMITTEE BUT SHOULD BE ALERT TO POSSIBLE FOLLOW-UP PROCEDURES OR MECHANISMS THAT WOULD MAINTAIN ATTENTION ON THE NEED FOR THE CENTRAL RESTRUCTURING.

- 2. WE HAVE A PARTICULAR INTEREST IN MAKING USE OF THE CENTRAL RESTRUCTURING PROCESS TO COUNTERACT THE INCREASING TENDENCIES IN THE ECONOMIC AND SOCIAL SECTORS OF THE UN SYSTEM FOR FRAGMENTATION AND UNCOORDINATED DECENTRALIZATION. OUR PURPOSE IS NOT TO CREATE A HIGHLY CENTRALIZED SYSTEM TIGHTLY CONTROLLED FROM NEW YORK, BUT TO ASSURE AN OVERALL COHERENCE AND COORDINATION IN THE OPERATIONS OF THE SYSTEM THAT WOULD ALLOW THE MAXIMUM BENEFITS FROM ITS INHERENT AND PRODUCTIVE PLURALISM. THIS BASIC U.S. INTEREST CALLS FOR TWO KEY OBJECTIVES: (1) THE ANALYTICAL CAPACITY AND MANAGERIAL EFFECTIVENESS OF THE NEW YORK SECRETARIAT MUST BE IMPROVED SIGNIFICANTLY AND (2) THE SYSTEM'S FRAGMENTED AND PROLIFERATING DEVELOPMENT ASSISTANCE ACTIVITIES MUST BE RATIONALIZED.
- 3. REGARDING THE FIRST OBJECTIVE, A MAJOR REASON FOR THE INCREASING FRAGMENTATION OF UN SYSTEM ACTIVITIES IN THE ECONOMIC AND SOCIAL SECTORS IS THE EXISTING VACUUM AT THE CENTER. THE SECRETARY GENERAL HAS BEEN UNABLE TO PROVIDE ADEQUATE MANAGERIAL LEADERSHIP AND ATTENTION FOR UN SYSTEM ECONOMIC AND SOCIAL ACTIVITIES; THE DEPARTMENT OF ECONOMIC AND SOCIAL AFFAIRS (ESA) FAILS TO PROVIDE THE STAFF SUPPORT REQUIRED TO MAKE THE ECOSOC AND GA CONSIDERATION OF INTERNATIONAL ECONOMIC AND SOCIAL ISSUES SIGNIFICANT AND MEANLIMITED OFFICIAL USE

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INGFUL. USDEL SHOULD SEEK TO HAVE COMMITTEE IDENTIFY THIS PROBLEM IN SOME DETAIL, STRESSING THE NEED FOR IMPROVED OUTPUT FROM ESA AND AN INCREASED CAPACITY WITHIN THE OFFICE OF THE SECRETARY GENERAL FOR ADDRESSING UN SYSTEM ECONOMIC AND SOCIAL ACTIVITIES AND MANAGEMENT AND BUDGET ISSUES FOR THE UN ITSELF.

- 4. REGARDING THE NEED TO RATIONALIZE THE UN DEVELOPMENT SYSTEM, USDEL SHOULD SEEK TO HAVE THE COMMITTEE CALL ATTENTION TO THE PROBLEM OF PROLIFERATING AND FRAGMENTED TECHNICAL ASSISTANCE PROGRAMS. IN DEALING WITH THIS ISSUE, USDEL SHOULD CONTINUE TO DRAW ON THE ELABORATION OF THE U.S. POSITION FOR SECTION V ON OPERATIONAL ACTIVITIES (REFTEL B).
- 5. WITH THESE KEY OBJECTIVES IN MIND, USDEL SHOULD BE GUIDED BY THE DETAILED POSITION PAPER PREVIOUSLY SENT TO USUN (CITED IN REF C) FOR REVISED SECTIONS I, II, III, IV AND VI OF THE CONSOLIDATED TEXT. WE UNDERSTAND THAT CHAIRMAN'S REVISIONS FOR SECTIONS V, VII AND VIII OF THE CON-

SOLIDATED TEXT WILL BE AVAILABLE SOMETIME DURING THE WEEK OF MAY 2-6. ONCE THESE REVISIONS ARE RECEIVED IN THE DEPARTMENT, DETAILED U.S. COMMENTS WILL BE SENT TO THE DELEGATION AS SOON AS POSSIBLE. CHRISTOPHER

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## Message Attributes

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